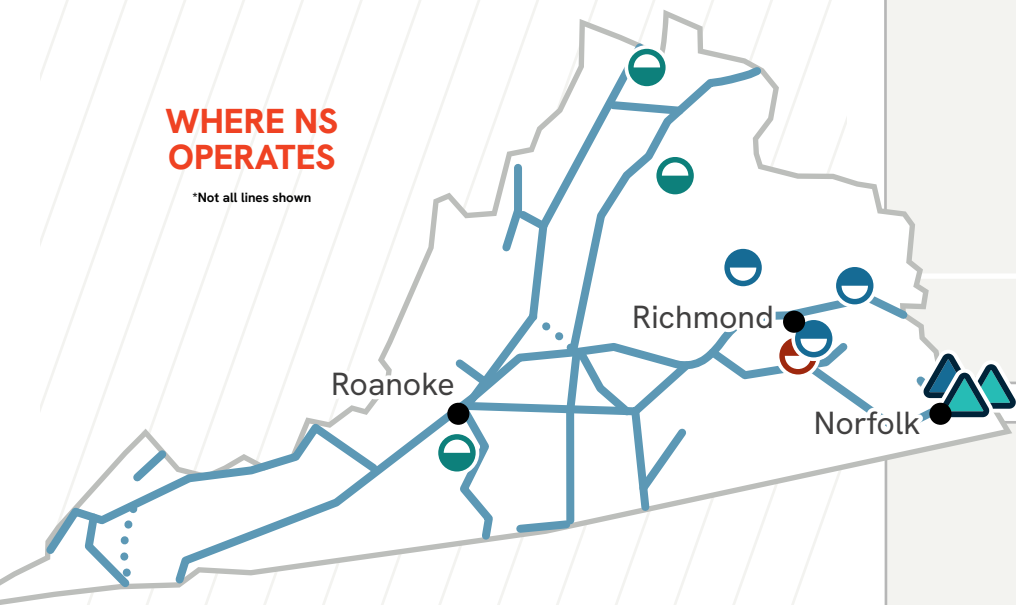


WHERE NS OPERATES

*Not all lines shown



- NS Lines or Local Freight Rights
- NS Trackage/Haulage Rights
- IM Auto Parts
- Inland Ports
- Paper
- AG
- Auto

INDUSTRIAL DEVELOPMENT

Over the last 10 years

928
Jobs Created

\$364M
Industry Investment

55
Total Projects

AVAILABLE INDUSTRIAL DEVELOPMENT SITES: 53

PUBLIC-PRIVATE PARTNERSHIPS

New River Valley Project

PASSENGER RAIL SERVICE EXPANSION

This project upgrades railroad infrastructure to support the Commonwealth of Virginia's Amtrak extension from Roanoke to Christiansburg, restoring passenger rail service to the New River Valley for the first time since 1979 while maintaining safe and efficient freight operations.

SUSTAINABILITY BENEFITS

Shipping with RAIL vs. TRUCK

940K+
metric tons of
emissions avoided

73%
of metric tons of CO₂ removed

This reduction in carbon footprint is equal to:

2.8M
trucks removed from the
highway per year

FAST FACTS IN THE OLD DOMINION STATE

NS transported enough frozen potatoes to make
463M
hash browns

NS transported enough frozen fruit to make
29M
smoothies

COMMUNITY IMPACT

Since 2013, NS has donated over

\$46M
to various charities

EMPLOYEE BASE

≈ 2,700
Total
Employees

3,114
Retired
Employees

416
New
Employees

ANNUAL SPEND

Infrastructure improvements

\$154M
estimated 2025 investment