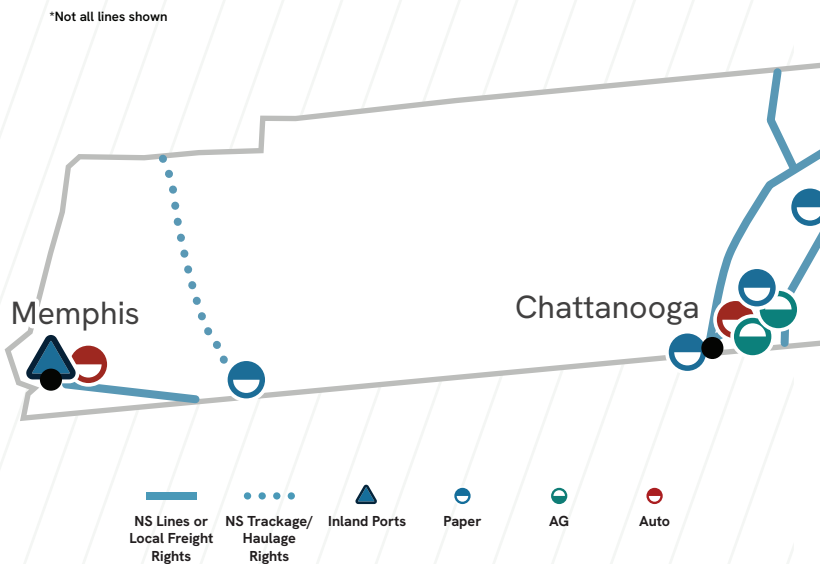


## WHERE NS OPERATES

\*Not all lines shown



## INDUSTRIAL DEVELOPMENT

Over the last 10 years

4,862  
Jobs Created

\$2.5B  
Industry Investment

40  
Total Projects

AVAILABLE INDUSTRIAL DEVELOPMENT SITES: 23

## PUBLIC-PRIVATE PARTNERSHIPS

### Hamill Road Grade Separation Project

Improvements Serve the DeButts Yard, a Critical Transportation Hub

#### IMPROVES GRADE CROSSINGS, RAIL OPERATIONS AND ROADWAY/PEDESTRIAN MOBILITY

The proposed project was selected for an FRA Railroad Crossing Elimination Grant and will fund activities to support grade crossing improvements on the Cincinnati, New Orleans, and Texas Pacific mainline.

## SUSTAINABILITY BENEFITS

Shipping with RAIL vs. TRUCK

633K+  
metric tons of  
emissions avoided

72%  
of metric tons of CO<sub>2</sub> removed

This reduction in carbon  
footprint is equal to:

2.8M  
trucks removed from the  
highway per year

## FAST FACTS IN THE VOLUNTEER STATE

NS transported enough  
peanuts to produce  
**20M**  
jars of peanut butter

NS transported enough  
sugar to make  
**555M**  
gallons of sweet tea

## COMMUNITY IMPACT

Since 2013, NS has donated over

\$2.8M  
to various charities

## EMPLOYEE BASE

≈ 1,400  
Total  
Employees

1,144  
Retired  
Employees

309  
New  
Employees

## ANNUAL SPEND

Infrastructure improvements

\$134M  
*estimated 2025 investment*