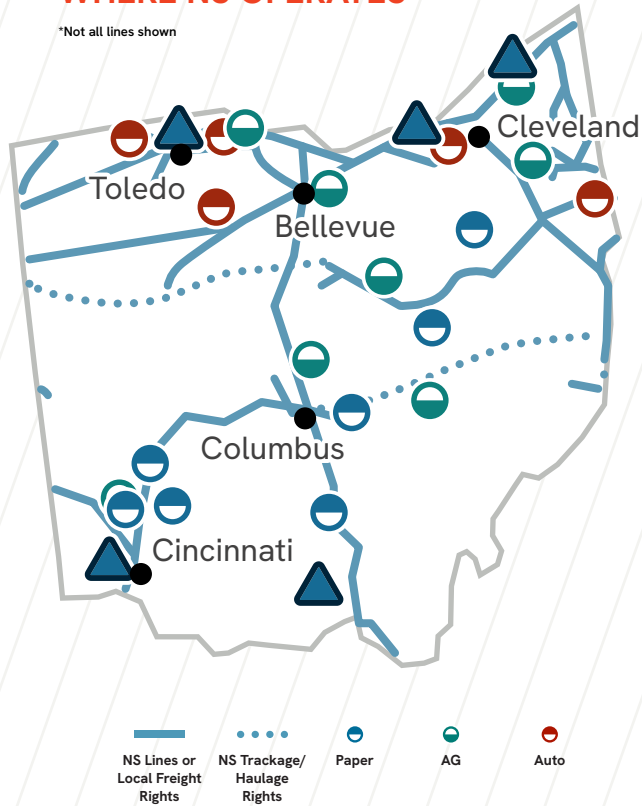


WHERE NS OPERATES

*Not all lines shown



INDUSTRIAL DEVELOPMENT

Over the last 10 years

2,051
Jobs Created

\$1.77B
Industry Investment

66
Total Projects

AVAILABLE INDUSTRIAL DEVELOPMENT SITES: 73

SUSTAINABILITY BENEFITS

Shipping with RAIL vs. TRUCK

2M+
metric tons of
emissions avoided

77.7%
of metric tons of CO₂ removed

This reduction in carbon
footprint is equal to:

6.9M+
trucks removed from the
highway per year

PUBLIC-PRIVATE PARTNERSHIPS

Cincinnati Rail Congestion Mitigation Plan

FRA CRISI Systems Planning and Project Planning Grant

PARTNERSHIP WITH NORFOLK SOUTHERN & OHIO RAIL DEVELOPMENT COMMISSION

Project will develop a regional rail plan and associated identification of alternatives, rail network planning, congestion mitigation, operational analysis, and conceptual engineering to address congestion issues.

FAST FACTS IN THE BUCKEYE STATE

NS transported enough
flour to make
1.25M
large pizzas

NS transported enough
grain to make
12M
kegs of beer

COMMUNITY IMPACT

Since 2013, NS has donated over

\$5.6M
to various charities

EMPLOYEE BASE

≈ 3,400
Total
Employees

2,901
Retired
Employees

644
New
Employees

ANNUAL SPEND

Infrastructure improvements

\$241M
estimated 2025 investment