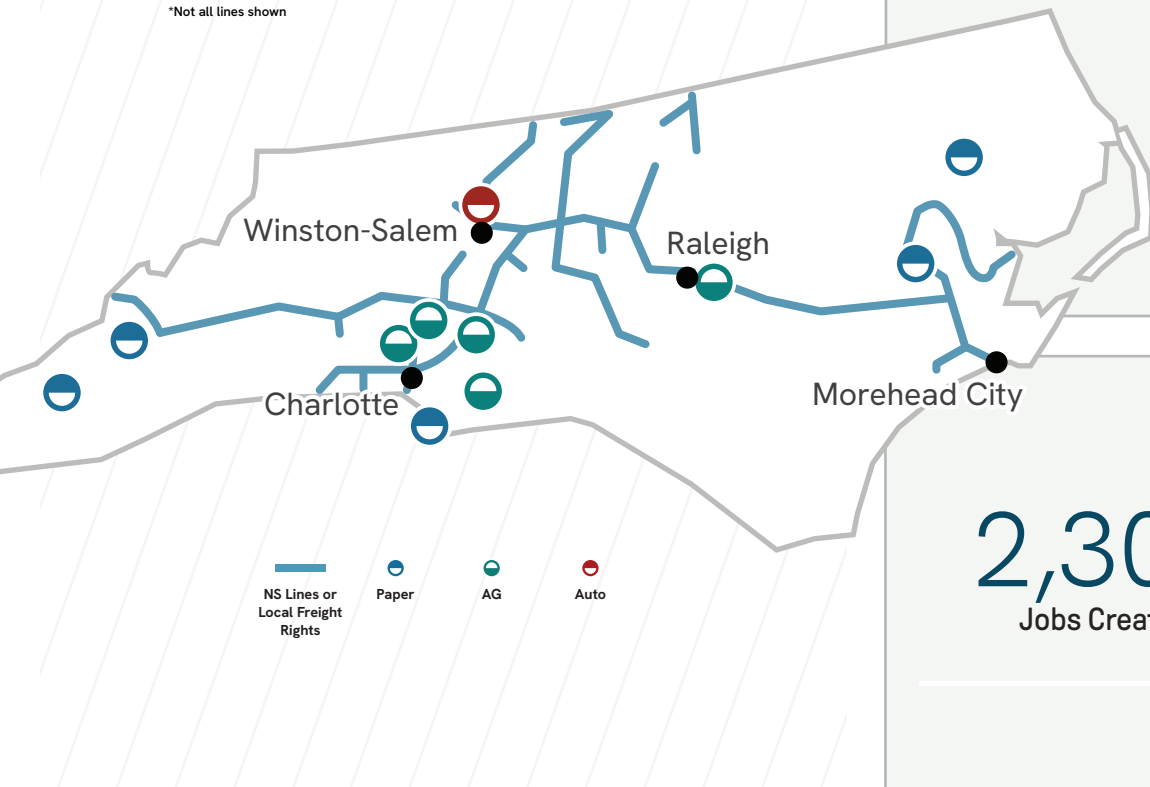


NORTH CAROLINA STATE FACT SHEET



WHERE NS OPERATES

*Not all lines shown



PUBLIC-PRIVATE PARTNERSHIPS

Carolinian and Piedmont

Passenger and Freight Improvements

SUPPORTS AMTRAK AND NORFOLK SOUTHERN SERVICE RELIABILITY

Targeted investments including siding extensions, curve improvements, grade separations, rail replacement, and a corridor study to access bridge replacement and clearance needs.

INDUSTRIAL DEVELOPMENT

Over the last 10 years

2,306
Jobs Created

\$1.5B
Industry Investment

60
Total Projects

AVAILABLE INDUSTRIAL DEVELOPMENT SITES: 81

SUSTAINABILITY BENEFITS

Shipping with RAIL vs. TRUCK

205,716
metric tons of
emissions avoided

66.5%
of metric tons of CO₂ removed

This reduction in carbon
footprint is equal to:

1.4M+
trucks removed from the
highway per year

FAST FACTS IN THE TAR HEEL STATE

NS transported enough jet
fuel for a Boeing 747 to fly
100M+
Miles

NS transported enough
weed killer to treat yards of
4M
U.S. homes

COMMUNITY IMPACT

Since 2013, NS has donated over

\$3.3M
to various charities

EMPLOYEE BASE

≈ 1,100
Total
Employees

970
Retired
Employees

198
New
Employees

ANNUAL SPEND

Infrastructure improvements

\$116M
estimated 2025 investment