

WHERE NS OPERATES

*Not all lines shown

Kansas City

St. Louis

- NS Lines or Local Freight Rights
- NS Trackage/Haulage Rights
- ▲ Inland Ports
- AG
- Auto

INDUSTRIAL DEVELOPMENT

Over the last 10 years

3,957
Jobs Created

\$1.2B
Industry Investment

14
Total Projects

AVAILABLE INDUSTRIAL DEVELOPMENT SITES: 15

PUBLIC-PRIVATE PARTNERSHIPS

Grand River Bridge Project

RAISE Grant Funds for Grand River Bridge in Brunswick, MO.

REHABILITATE AND IMPROVE NORFOLK SOUTHERN'S GRAND RIVER BRIDGE

Replacement of the main channel crossing with ballast-deck steel superstructure with through truss to address flooding and timber debris that result in significant service disruptions.

SUSTAINABILITY BENEFITS

Shipping with RAIL vs. TRUCK

164K+
metric tons of emissions avoided

70%
of metric tons of CO₂ removed

This reduction in carbon footprint is equal to:

785K+
trucks removed from the highway per year

FAST FACTS IN THE SHOW ME STATE

NS transported enough cereal to meet the annual needs of **2M+ Americans**

NS transported enough flour to make **180M+** large pizzas

COMMUNITY IMPACT

Since 2013, NS has donated over

\$1.1M
to various charities

EMPLOYEE BASE

≈ 500
Total Employees

447
Retired Employees

98
New Employees

ANNUAL SPEND

Infrastructure improvements

\$34.6M

estimated 2025 investment