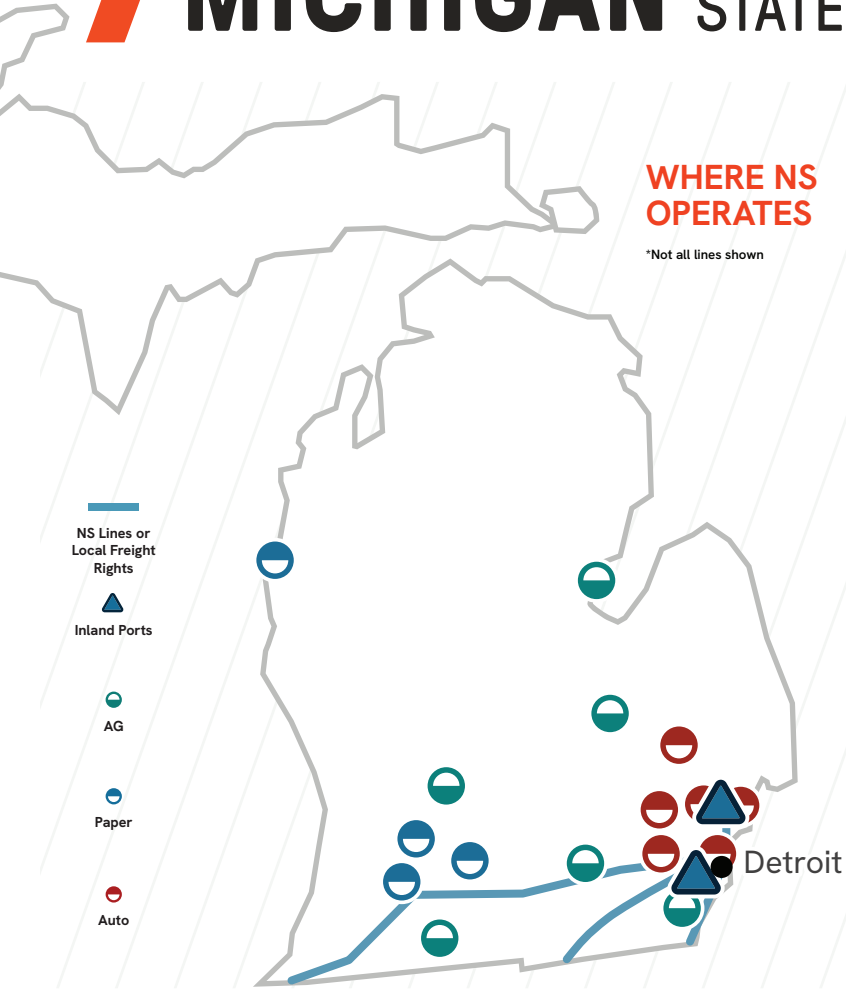


MICHIGAN STATE FACT SHEET



INDUSTRIAL DEVELOPMENT

Over the last 10 years

5,714
Jobs Created

\$3.5B
Industry Investment

21
Total Projects

AVAILABLE INDUSTRIAL DEVELOPMENT SITES: 27

SUSTAINABILITY BENEFITS

Shipping with RAIL vs. TRUCK

1M+
metric tons of
emissions avoided

66%
of metric tons of CO₂ removed

This reduction in carbon footprint is equal to:

813K+
trucks removed from the
highway per year

PUBLIC-PRIVATE PARTNERSHIPS

Livernois Yard

Improvement and Expansion of the Livernois Intermodal Facility

FRA FINAL DESIGN AND CONSTRUCTION GRANT

Installation of 17,200 feet of new rail track, site improvements such as yard paving, and replacing diesel gantry cranes with new hybrid and fully electric gantry cranes in Detroit and Wayne County, Michigan.

FAST FACTS IN THE GREAT LAKE STATE

NS transported nearly
600K
autos, almost the
population of Detroit

NS transported enough
steel to make
6,800
miles of railroad tracks

COMMUNITY IMPACT

Since 2013, NS has donated over

\$911K
to various charities

EMPLOYEE BASE

≈ 1,600
Total
Employees

903
Retired
Employees

326
New
Employees

ANNUAL SPEND

Infrastructure improvements

\$4.6M
estimated 2025 investment