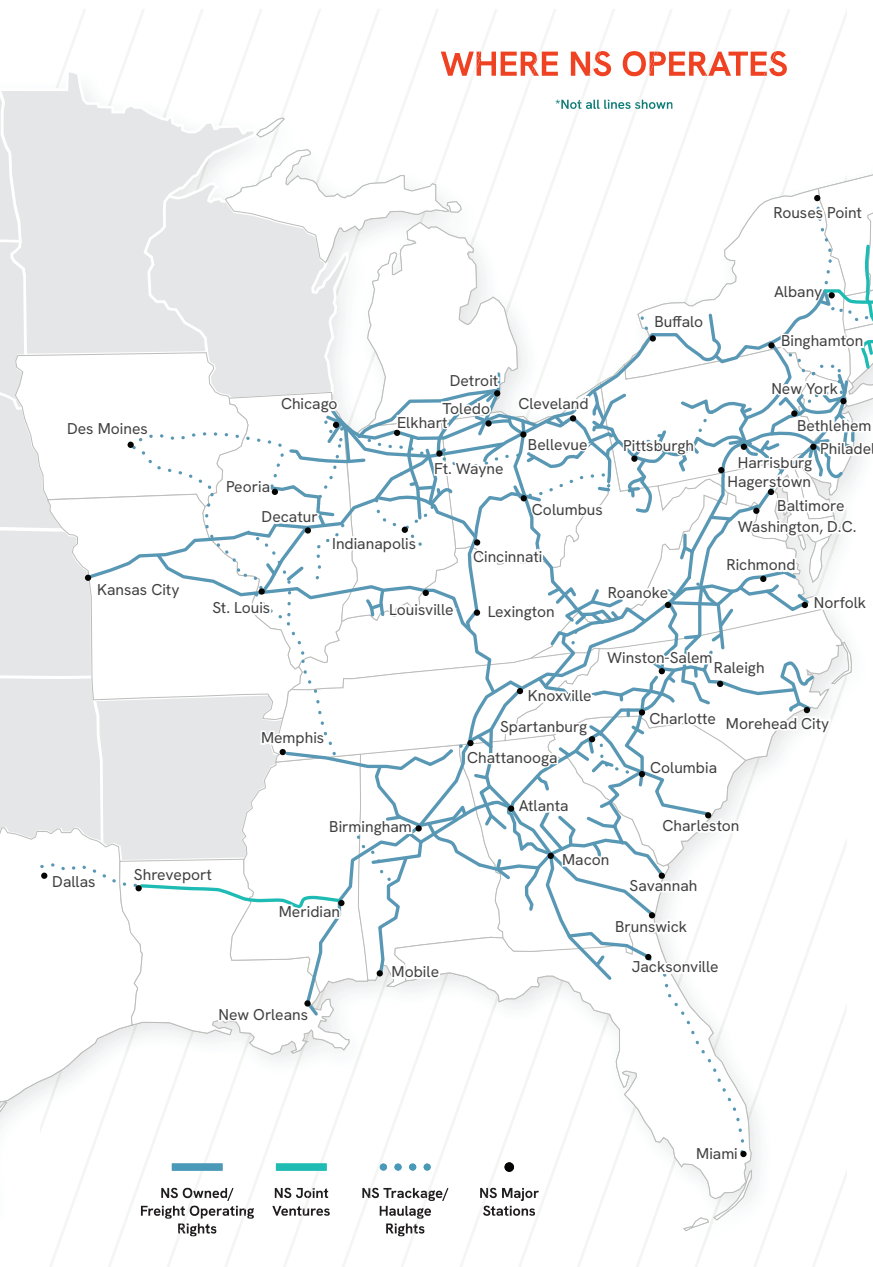


WHERE NS OPERATES

*Not all lines shown



ECONOMIC DEVELOPMENT

45
intermodal
terminals

50+
port partners

260+
short line partners

807
sites currently available
along our network for
industrial development

341
transload locations,
including sites on NS and
on NS-served shortlines

From 2012-2025, NS has supported
922 projects, representing:

\$41.2B and **60K**
of investments and new jobs

SUSTAINABILITY BENEFITS

Shipping with RAIL vs. TRUCK

NS helps our customers
AVOID 15M
metric tons of carbon
emissions each year

Converting shipments from truck to rail
can reduce emissions by

75% on average,
and up to 90%
in some cases

OVER 8.5B

truck miles avoided
resulting in significant reductions in
road damage and congestion

SAFETY

5,800
first responders trained

ANNUAL SPEND

\$6.4B
(purchases, payments, and taxes)

DELIVERING FOR THE AMERICAN ECONOMY

NS has the most
EXTENSIVE
intermodal franchise
in the East

NS delivers approximately
7.1M
car loads annually

We ship
2,600+
commodities for
our customers

COMMUNITY IMPACT

Since 2015, NS has donated over

\$129M
to various charities